



**Labour Councillor Lisa
Mulherin, Executive Member for
Health & Wellbeing**

Civic Hall
Leeds
LS1 1UR

Contact

Civic Tel 0113 247 6922

Civic Fax 0113 247 4046

Home Tel 0113 294 5627

lisa.mulherin@leeds.gov.uk

Your ref

Our ref LM/NY

Date 14th March 2014

Strategy Consultation
Communications Department
Leeds Teaching Hospitals NHS Trust
1st Floor Trust Headquarters
St James's University Hospital
Beckett Street
Leeds LS9 7TF

Dear Julian,

Thank you for this opportunity to respond to the consultation on Leeds Teaching Hospitals NHS Trust 5 Year Strategy.

The strategy clearly sets out the intentions of the Trust to firstly face the huge demographic pressures and financial challenges that are ahead, but also to be ambitious about leading the way to be the best in integrated and specialist care. We are strong supporters of these ambitions and the key contribution that the Trust makes to the health and wellbeing of people in Leeds and the region.

As the strategy identifies, strong partnership working is crucial to better integrated care and the way in which Leadership at the Trust has embraced partnership working in Leeds is to be applauded.

This response is part of our ongoing dialogue and the successful joint working that already occurs and will continue to grow over the course of the next five years. Our partnership work as Leeds City Council, the Hospital Trust and the wider health and social care economy in the city are all interdependent of one another as we work to be the Best City for Health and Wellbeing.

We strongly support the principle that hospital services should be developed in a way that enables care to be provided closer to home. As part of achieving this, our partnership work must build up resilience in community services for healthy and sustainable communities, which we would like to see mentioned in this strategy. We believe that this is important for the financial sustainability of the Trust and also of the health and social care economy in Leeds as a whole.

We are also in strong support of the aim to secure and develop the Trust's future as a leading specialist centre in the UK. A thriving specialist centre is very important for the success of the city and for the healthcare of people across the region.

The intentions of the strategy to deliver high quality and safe care that leads to the best outcomes for patients are positive and we consider them to be crucially

important. We welcome the commitment to improve the standard of nursing in this respect and to get the basics (e.g. cleaning) right. In addition, the focus on innovation is welcome and fits in well with the bold plans that Leeds has as a city for innovation in health and social care. We would like to see these intentions around quality, safety and innovation strengthened as much as possible, and applied to Leeds as a whole, in addition to the Trust.

Given the Trust's significance as the second largest employer in the city after Leeds City Council, we warmly welcome your commitment to improve access routes for local people into jobs, mentoring opportunities and the number of apprentices with the Trust. This will have a positive impact on jobs and skills in the city. The development of the health and social care workforce in organisations across the city has been identified as a priority for a sustainable system in the future. It is important that our plans for the future workforce are made together with joint aims to create a multi-skilled and flexible workforce across the health and social care system in Leeds. We are committed to delivering 24/7 working and will work with you to support this.

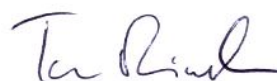
We are also pleased to see references made to the Joint Health and Wellbeing Strategy, the Pioneers programme, the Leeds Innovation Health Hub and the Transformation Programme with commitments to partnership working. Wherever possible, we would like to see this strategy make connections to the five outcomes in the Joint Health and Wellbeing Strategy and be more rooted in ambitions for Leeds as a whole.

The health and social care system in Leeds has a huge challenge over the next five years to provide excellent, safe and financially sustainable care. A reconfiguration of services and a focus of improving community resilience and the wider determinants of health will be crucial to making this happen. We look forward to working together to enable the Leeds Teaching Hospitals to be the best in specialist and integrated care and Leeds to be the Best City for Health and Wellbeing. We expect that your strategy and this response will be a part of the ongoing positive dialogue and planning between health partners across the city to deliver the best outcomes for the children, young people and adults of Leeds.

Yours sincerely,



Cllr Lisa Mulherin,
Executive Member for Health & Wellbeing,
Leeds City Council



Tom Riordan,
Chief Executive, Leeds City Council